

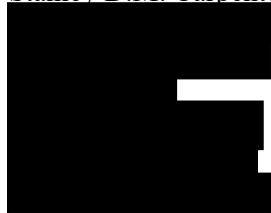
JUSTIFICATION FOR SOLE SOURCE (Simplified Acquisitions <\$100K)

The service or material listed on [REDACTED] is sole source and competition is precluded for reasons indicated below. There are no substitutes available for this material or service.

Restricted to the following source. Provide *original manufacturer's* name. (If a sole source manufacturer distributes via dealers, *ALSO* provide dealer information.)

Contractor Information:

Stanley D.M. Carpenter, Ph.D.



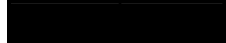
Description of the item or service required, the estimated cost, and required delivery date.

Instruction of **seven (7)** NCS, Block 2: Fundamentals of Strategy

Instruction of **five (5)** Foundation of Knowledge Courses

Workshop Attendance

Workshop travel



Specific characteristics of the material or service that limit the availability to a sole source (unique features, function of the item, etc.). Describe in detail why only this suggested source can furnish the requirements to the exclusion of other sources. National Security Decision Making:

The qualifications for this position are unique in that they require a combination of professional education, joint and naval warfare operational experience, familiarity with the Naval War College (NWC) missions and functions, and experience and competence in teaching the NWC curriculum at the graduate level using the NWC methodology. The following Knowledge, Skills and Abilities specific to this course are:

Ph.D. in Military History, International Relations, National Security Affairs, Strategic Studies, or related field – Desirable

MA/MS in Military History, International Relations, National Security Affairs, Strategic Studies, or related field - Required

Joint Professional Military Education Phase I - Highly Desirable

Joint, Naval, or Interagency experience at grade of O-5, or equivalent – Highly Desirable

Teaching experience in the NWC curriculum and method – Required

The requested material or service represents the minimum requirements of the government.

CHECK & FILL IN ALL APPLICABLE BLANKS BELOW

____ The material/service must be compatible in all aspects (form, fit and function) with existing systems presently installed/performing. Describe the equipment/function you have now and how the new item/service must coordinate, connect, or interface with the existing system.

____ A patent, copyright or proprietary data limits competition. The proprietary data is _____

____ These are "direct replacements" parts/components for existing equipment.

X Other information to support a sole source buy:

Authority granted by 10 U.S.C. 2304 to use procedures other than competitive by permitting the award of a contract to a particular source in order to establish or maintain an essential capability to be provided by an educational institution.

Professor Carpenter is uniquely qualified to teach the Naval War College Naval Command and Staff (NC&S) Online Program curriculum. He holds degrees in History from The University of North Carolina (BA, 1975), The University of St. Andrews (Scotland, M.Litt., 1978), and Florida State University (Ph.D., 1998). As the former Head of the Strategy & Policy Department in the College of Distance Education and Full Professor of Strategy, he oversaw the development and execution of the NC&S Program Fundamentals of Strategy curriculum. In view of these superior qualifications, and after conducting market reviews Dr. Carpenter is the only known instructor qualified and available to take this contract at this time.

I CERTIFY THAT STATEMENTS CHECKED, AND INFORMATION PROVIDED ABOVE, ARE COMPLETE AND CORRECT TO THE BEST OF MY KNOWLEDGE. I UNDERSTAND THAT THE PROCESSING OF THIS SOLE SOURCE JUSTIFICATION PRECLUDES THE USE OF FULL AND OPEN COMPETITION.

Signature _____

Title: DEPUTY DEAN

Activity: COLLEGE OF DISTANCE EDUCATION Date: 9 August 2021

Contracting Officer Signature _____

Date _____